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MEMORANDUM FOR:

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SUBJECT: DCI's Annual Report to Congress

We have received the usual eleventh-hour request from the IC Staff for contributions to the DCI's Annual Report to Congress. For the past two years we have been asked to focus on our progress in rebuilding intelligence capabilities. This year, the DCI wants to use a set of intelligence objectives and issues as the basis for organizing the report. He is taking this tack for two reasons. First, because he believes it is imperative for Congress to have a clear understanding of the issues and problems we face. And second, because he wants the Annual Report to echo themes contained in the National Foreign Intelligence Strategy that is being developed.

In keeping with this plan, I would like each of you to review the major world events which impacted on your operations this year and discuss them in terms both of the demands these events placed on you, and of your accomplishments and shortfalls in responding to them. Pursuant to the DCI's desire to have this discussion track as closely as possible with the aforementioned Intelligence Strategy, please discuss your accomplishments and shortfalls in terms of the following IC Staff-supplied items where appropriate:

- People. The need to engage and retain the highest quality people with the skills required to do the job.

- Consumer needs for intelligence on continuing problems and new issues. The principal steps taken to meet consumer demands in the face of expanding requirements and the impact of a widening audience for intelligence products. Measures taken to fill intelligence needs in traditional areas should be noted, as should efforts undertaken in such relatively new areas as technology transfer and space weapons. The effects on intelligence of emerging trends--such as the diffusion of power--should also be covered.

- Specific needs for intelligence on Soviet strategic systems and support of arms control negotiations and verification. The demands for technical and strategic intelligence in support of understanding Soviet strategic systems and arms control issues.

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- Support for operational forces. The measures taken to provide intelligence to military forces and others charged with operational missions.

- The explosion of collected data. The effects of the current and expected increase in the amount of data collected and proposals to cope with it.

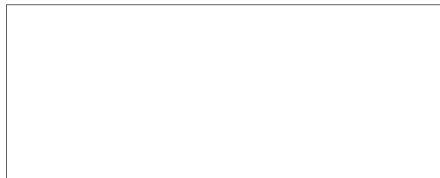
- The challenges to collection. The changing collection environment. Emerging technology will have an impact on both collection systems and their targets; some changes have already occurred. Additionally, the effects of denial and deception activities should also be addressed.

- Security and integrity of intelligence activities. The need to enhance the security of intelligence activities and conduct effective counterintelligence.

- Communications. The requirement to relay and disseminate great volumes of data. The ability to communicate intelligence requirements as well as reports in times of crisis should also be discussed.

- Survivability. The need to conceive an affordable program for assuring the availability of foreign intelligence in all states of hostility.

Our contribution is due to the IC Staff by 17 January. I would appreciate receiving your responses by mid-day 14 January. In the interest of time, don't bother weaving together a narrative response; use key sentences with explanatory bullets. The IC Staff will build the narrative, integrating Community responses. Classification is limited to the SI/TK level. [] will pull the package together. If you have any questions, please contact him on []



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